OUTLINE PROJECT PROPOSAL (OPP)

Project Title: Shirley Improvements

Release	Draft
Version Number	1
Date	1 April 2011
Author of OPP	Aidan Cooper
Portfolio	
Directorate	Environment
Division	Housing

The sections below should be completed after the appropriate Member of COMT has approved the OPP and a Project Sponsor and Project Manager has been identified. The OPP and Project Categorisation Tool should then be sent to the Council's Project Management Office (PMO) for registration on SharePoint.

Project Manager	Aidan Cooper
Project Sponsor	Nick Cross
Project Type	B
Approved by	Nick Murphy

1.   PROJECT OUTLINE

 In response to concerns from both management and tenants about the quality of the public space around their homes, a funding programme of external improvement projects was approved. Shirley has a high public profile due to its position in the west of the city and the tragic fire at Shirley Towers. Most investment has been concentrated on meeting the Decent Homes Standard and where minimal improvements to communal spaces have been made these have been adhoc failing to address the tired and dated appearance of the estate.

The overall aim of the decent neighbourhoods project is to the improve the appearance of the estate and make it a more pleasant, safer place to live.

Work is now needed on the following areas:

1. Redecoration and Cleaning. This will lift the whole appearance of the neighbourhood.

2. Pavements/pathways. These will be rationalised with accessibility improved

3. Key routes through estate. A current pathway which runs from Church Street through the underside of Shirley Towers would lend itself to being made into a focal pathway which could have a different surfacing to other pathways on the estate. Church street needs traffic calming measures and transforming into an avenue with trees lining the street.

4. Focal points on the estate. The key entrances to the estate should welcome people and give a good impression of the estate to residents visitors and people passing by.

5. Improvements to door entry systems.

6. Community Gardens based on the Capital Growth Edible estates model.

7. Shrubs, grass and trees. More greenery is needed especially to break up the large car park areas.

8. Improvements to car parks. The brick enclosures are harsh and ugly, fencing and planting will soften the appearance. Measures to control non resident parking to be considered and increase the unused capacity around Howards Close. More disabled parking is needed with improved access to and from car parks. The current restrictions need reassessing to maximise the capacity of the car parking provision.

9. Signage for estate and blocks is insufficient, faded and out of date.

10. Community artwork. There is scope to install a range of artwork on the estate, possibly at key entrances (e.g. on corner of Church Street and Vincent Street) or in other suitable locations , e.g. at the rear of Shirley Towers and/or on the focal pathway.

11. Improvements to Street Lighting are required and action taken to influence the PFI programme.

12. Play facilities/ youth provision. Although there is a play area on the nearby St James Park there are no play facilities on the estate itself. Consideration to be given to installing some incidental play on the estate and junior neighbourhood wardens to be involved in some of the projects.

13. Rubbish/recycling facilities.There are currently no recycling facilities on the estate, other than bins provided for Shirley Towers. Bulk rubbish storage provision needs improving.

14. Defensible space around blocks needs improving.

15. Shin rails to be removed where possible and alternative measures implemented.

The proposed improvements will help to nurture and sustain the sense of pride and local identity that is already developing through the efforts of the Shirley Towers Association of Residents (STAR).

In no more than a couple of sentences, explain what triggered the need for the project and describe the existing environment and how this will change as a result of the project.

2.   STRATEGIC FIT/CHANGE IMPERATIVES

Principal Aims

Tick one or more of the following:

	To improve efficiency *ie: can demonstrate cashable savings for a minimum period of 3 years*
✓	To support a Member led initiative *ie: intended to satisfy a Portfolio requirement*
	To meet legal, statutory or policy requirements *ie: reasons unconnected with business performance*
	Included in the Corporate Improvement Plan
✓	Included in a Business Plan
✓	To be delivered with council partners
Insert Programme name and any sub-programmes	Part of a Decent Neighbourhoods Programme

3.   STAKEHOLDERS

3.1.   Key Stakeholders

Describe who will benefit from the project and how.

Stakeholder: tenants, leaseholders, freeholders
Impact: improved quality of life, safety, security, well being, community spirit.

3.2.   Council Wards

Will the project significantly impact upon a particular Ward?

Ward affected: Shirley
Impact: improved reputation and appearance.

3.3.   Project Dependencies

Will the project be significantly impacted by, or will it significantly impact upon, other programmes or projects? Please identify the programme/s/project/s.

Programme/Project: recently completed Decent Homes improvements
Impact: residents see evidence of SCC delivering on promises .

4. ESTIMATED TIMESCALES

Project Start Date: 1 April 2011

Project End Date: 31 March 2013

5. ESTIMATED TOTAL COST

£1,000,000

6. FUNDING

Explain proposals to fund the project. This may be for example, through allocated Capita days / external grant / Portfolio capital / Divisional or Directorate revenue.

6.1. Funding source

Funding is within the Housing Revenue

6.2. Internal resource requirements

Capita.

6.3. Feasibility funding request

Amount required: £ N/A

7. KEY ACTIONS

What key actions need to occur to implement the project?

- Set up Project team and form brief
- Tenant and stakeholder consultation
- Obtain scheme approval
- Specify requirements and obtain costs
- Monitor and report progress to Programme Board

8. KEY RISKS

What are the key events or situations that could cause your project to fail?

- Higher than anticipated costs
- Planning constraints
- Construction delays due to site congestion

9. ATTACHMENTS

Please attach completed Project Categorisation Tool – GOLD, SILVER, BRONZE